| | | | STOWN COMN ND REVENUE | | | | | | | |
|---------------------------|---------------|---------------|--------------------------|------------|---------------|----------------|-------------|-----------|-------------|-------------|
| | | | he Period Ende | | | | | | | |
| | | | | , . | | | Bu | dget | Actual | |
| | | | | | | | FY23-24 | FY23-24 | FY23-24 | FY23-24 |
| | FY23 | FY23 YTD | % | FY24 | FY24 YTD | % | \$ | % | \$ | % |
| | BUDGET | ACTUAL | REC/EXP | BUDGET | ACTUAL | REC/EXP | VARIANCE | VARIANCE | VARIANCE | VARIANCE |
| | | | F | REVENUES | | | | | | |
| Tuition-County | 5,932,000 | 5,054,588 | 85.21% | 7,281,223 | 7,856,234 | 107.90% | 1,349,223 | 22.74% | 2,801,646 | 22.69% |
| Tuition-Out of County | 404,000 | 903,168 | 223.56% | 899,790 | 819,648 | 91.09% | 495,790 | 122.72% | (83,520) | (132.46%) |
| Tuition-Out of State | 2,339,200 | 3,322,980 | 142.06% | 3,263,906 | 3,295,844 | 100.98% | 924,706 | 39.53% | (27,136) | (41.08%) |
| Tuition-Non-Credit | 910,000 | 951,891 | 104.60% | 960,000 | 909,584 | 94.75% | 50,000 | 5.49% | (42,308) | (9.86%) |
| Credit Fees | 2,114,250 | 2,203,432 | 104.22% | 2,149,920 | 2,210,238 | 102.81% | 35,670 | 1.69% | 6,806 | (1.41%) |
| Non-Credit Fees | 165,750 | 240,545 | 145.12% | 250,080 | 306,551 | 122.58% | 84,330 | 50.88% | 66,006 | (22.54%) |
| Government Appropriations | 23,995,027 | 21,486,207 | 89.54% | 26,421,206 | 23,844,634 | 90.25% | 2,426,179 | 10.11% | 2,358,427 | 0.70% |
| Interest Income | 20,000 | 341,343 | 1706.72% | 800,000 | 700,989 | 87.62% | 780,000 | 3,900.00% | 359,646 | (1,619.09%) |
| Miscellaneous Income | 140,950 | 391,569 | 277.81% | 300,000 | 172,650 | 57.55% | 159,050 | 112.84% | (218,920) | (220.26%) |
| TOTAL REVENUE | \$ 36,021,177 | \$ 34,895,723 | 96.88% \$ | 42,326,125 | \$ 40,116,371 | 94.78% | \$6,304,948 | 17.50% | \$5,220,648 | (2.10%) |
| | | | EXI | PENDITURES | | | | | | |
| INSTRUCTION | | | | | | | | | | |
| Salaries & Wages | 9,369,677 | 6,737,287 | 71.91% | 10,693,924 | 7,545,395 | 70.56% | 1,324,247 | 14.13% | 808,108 | (1.35%) |
| Fringe Benefits | 2,095,223 | 1,531,578 | 73.10% | 2,110,945 | 1,829,780 | 86.68% | 15,722 | 0.75% | 298,201 | 13.58% |
| Contracted Services | 667,166 | 430,676 | 64.55% | 768,288 | 362,799 | 47.22% | 101,122 | 15.16% | (67,877) | (17.33%) |
| Materials & Supplies | 883,835 | 604,428 | 68.39% | 1,000,195 | 630,501 | 63.04% | 116,360 | 13.17% | 26,073 | (5.35%) |
| Communication | - | - | - | - | - | - | - | - | - | - |
| Conferences/Meetings | 38,554 | 18,233 | 47.29% | 39,178 | 29,216 | 74.57% | 624 | 1.62% | 10,983 | 27.28% |
| Grants & Subsidies | 96,000 | 33,173 | 34.56% | 96,500 | 27,563 | 28.56% | 500 | 0.52% | (5,610) | (5.99%) |
| Utilities | 5,495 | 1,766 | 32.14% | 7,495 | 1,366 | 18.23% | 2,000 | 36.40% | (400) | (13.92%) |
| Other | 6,000 | 1,711 | 28.52% | 27,040 | 1,222 | 4.52% | 21,040 | 350.67% | (489) | (24.00%) |
| Capital Outlay | 38,050 | 26,564 | 69.81% | 335,650 | 164,105 | 48.89% | 297,600 | 782.13% | 137,541 | (20.92%) |
| TOTAL BY FUNCTION | \$ 13,200,000 | \$ 9,385,417 | 71.10% \$ | 15,079,215 | \$ 10,591,946 | 70.24% | 1,879,215 | 14.24% | \$1,206,529 | (0.86%) |

| | | | | | | | Bu | dget | Actual | | |
|-----------------------|---------------|--------------|----------------|------------|--------------|----------------|--------------|------------|-------------|-----------|--|
| | | | | | | | FY23-24 | FY23-24 | FY23-24 | FY23-24 | |
| | FY23 | FY23 YTD | % | FY24 | FY24 YTD | % | \$ | % | \$ | % | |
| | BUDGET | ACTUAL | REC/EXP | BUDGET | ACTUAL | REC/EXP | VARIANCE | VARIANCE | VARIANCE | VARIANCE | |
| ACADEMIC AFFAIRS | | | | | | | | | | | |
| Salaries & Wages | 2,217,548 | 1,707,171 | 76.98% | 2,574,481 | 1,706,712 | 66.29% | 356,933 | 16.10% | (460) | (10.69%) | |
| Fringe Benefits | 615,038 | 438,663 | 71.32% | 509,271 | 441,663 | 86.72% | (105,767) | (17.20%) | 3,000 | 15.40% | |
| Contracted Services | 386,327 | 288,706 | 74.73% | 491,135 | 289,194 | 58.88% | 104,808 | 27.13% | 488 | (15.85%) | |
| Materials & Supplies | 206,684 | 59,139 | 28.61% | 251,137 | 90,812 | 36.16% | 44,453 | 21.51% | 31,673 | 7.55% | |
| Conferences/Meetings | 34,085 | 14,628 | 42.92% | 27,510 | 14,362 | 52.21% | (6,575) | (19.29%) | (266) | 9.29% | |
| Subsidies & Grants | - | - | - | - | - | - | - | - 1 | - | - | |
| Other | 20,000 | 37,740 | 188.70% | 20,500 | 2,175 | 10.61% | 500 | 2.50% | (35,565) | (178.09%) | |
| Capital Outlay | 33,910 | 27,327 | 80.59% | 39,360 | 34,734 | 88.25% | 5,450 | 16.07% | 7,407 | 7.66% | |
| TOTAL BY FUNCTION | \$ 3,513,592 | \$ 2,573,374 | 73.24% \$ | 3,913,394 | \$ 2,579,652 | 65.92% | 399,802 | 11.38% | 6,278 | (7.32%) | |
| STUDENT AFFAIRS | | | | | | | | | | | |
| Salaries & Wages | 2,453,754 | 1,793,614 | 73.10% | 2,999,560 | 1,995,582 | 66.53% | 545,806 | 22.24% | 201,968 | (6.57%) | |
| Fringe Benefits | 620,297 | 510,749 | 82.34% | 612,180 | 623,660 | 101.88% | (8,117) | (1.31%) | 112,911 | 19.54% | |
| Contracted Services | 450,772 | 172,903 | 38.36% | 478,249 | 226,434 | 47.35% | 27,477 | 6.10% | 53,531 | 8.99% | |
| Materials & Supplies | 98,137 | 45,465 | 46.33% | 108,487 | 92,355 | 85.13% | 10,350 | 10.55% | 46,890 | 38.80% | |
| Conferences/Meetings | 20,971 | 14,491 | 69.10% | 22,536 | 12,367 | 54.87% | 1,565 | 7.46% | (2,124) | (14.23%) | |
| Utilities | - | - | - | - | - | - | - | - | - | - | |
| Subsidies & Grants | 327,750 | 681,684 | 207.99% | 703,500 | 1,379,923 | 196.15% | 375,750 | 114.65% | 698,238 | (11.84%) | |
| Fixed Expenses | 22,025 | 22,025 | 100.00% | 20,275 | 20,275 | 100.00% | (1,750) | (7.95%) | (1,750) | 0.00% | |
| Other | 179,450 | 132,820 | 74.01% | 179,450 | 153,462 | 85.52% | - | 0.00% | 20,642 | 11.50% | |
| Capital Outlay | - | - | - | 6,000 | 4,401 | 73.34% | 6,000 | - | 4,401 | 73.34% | |
| TOTAL BY FUNCTION | \$ 4,173,156 | \$ 3,373,751 | 80.84% \$ | 5,130,237 | \$ 4,508,458 | 87.88% | \$957,081 | 22.93% | 1,134,707 | 7.04% | |
| INSTITUTIONAL SUPPORT | | | | | | | | | | | |
| Salaries & Wages | 4,515,338 | 3,184,223 | 70.52% | 4,737,511 | 3,564,709 | 75.24% | 222,173 | 4.92% | 380,485 | 4.72% | |
| Fringe Benefits | 2,066,323 | 949,782 | 45.96% | 2,606,611 | 1,203,197 | 46.16% | 540,288 | 26.15% | 253,415 | 0.19% | |
| Contracted Services | 3,050,607 | 1,890,359 | 61.97% | 3,496,118 | 2,253,564 | 64.46% | 445,511 | 14.60% | 363,205 | 2.49% | |
| Materials & Supplies | 213,358 | 126,215 | 59.16% | 341,184 | 144,596 | 42.38% | 127,826 | 59.91% | 18,381 | (16.78%) | |
| Communication | 305,000 | 162,979 | 53.44% | 373,000 | 199,881 | 53.59% | 68,000 | 22.30% | 36,901 | 0.15% | |
| Conferences/Meetings | 205,890 | 168,811 | 81.99% | 206,567 | 184,875 | 89.50% | 677 | 0.33% | 16,064 | 7.51% | |
| Fixed Expenses | 527,975 | 421,231 | 79.78% | 601,841 | 527,679 | 87.68% | 73,866 | 13.99% | 106,447 | 7.90% | |
| Other | 309,736 | 44,844 | 14.48% | 495,064 | 78,343 | 15.82% | 185,328 | 59.83% | 33,499 | 1.35% | |
| Capital Outlay | 6,000 | 27,224 | 453.74% | 771,000 | 669,237 | 86.80% | 765,000 | 12,750.00% | 642,013 | (366.94%) | |
| TOTAL BY FUNCTION | \$ 11,200,227 | \$ 6,975,669 | 62.28% \$ | 13,628,896 | \$ 8,826,081 | 64.76% | \$ 2,428,669 | 21.68% | \$1,850,412 | 2.48% | |

| | | | | | | | Budget | | Actual | |
|---|---------------|---------------|-----------|------------|---------------|----------------|-------------|----------|-------------|----------|
| | | | | | | | FY23-24 | FY23-24 | FY23-24 | FY23-24 |
| | FY23 | FY23 YTD | % | FY24 | FY24 YTD | % | \$ | % | \$ | % |
| | BUDGET | ACTUAL | REC/EXP | BUDGET | ACTUAL | REC/EXP | VARIANCE | VARIANCE | VARIANCE | VARIANCE |
| PLANT OPERATIONS & MAINT. | | | | | | | | | | |
| Salaries & Wages | 1,343,683 | 990,369 | 73.71% | 849,845 | 709,001 | 83.43% | (493,838) | (36.75%) | (281,367) | 9.72% |
| Fringe Benefits | 625,469 | 428,846 | 68.56% | 507,925 | 349,587 | 68.83% | (117,544) | (18.79%) | (79,259) | 0.26% |
| Contracted Services | 473,655 | 310,926 | 65.64% | 1,399,723 | 704,831 | 50.36% | 926,068 | 195.52% | 393,904 | (15.29%) |
| Materials & Supplies | 273,600 | 247,693 | 90.53% | 265,914 | 233,412 | 87.78% | (7,686) | (2.81%) | (14,281) | (2.75%) |
| Memberships | 500 | - | 0.00% | 500 | 299 | 59.89% | - | 0.00% | 299.43 | 59.89% |
| Utilities | 844,505 | 698,973 | 82.77% | 986,726 | 161,885 | 16.41% | 142,221 | 16.84% | (537,089) | (66.36%) |
| Minor Construction/Deferred Maintenance | 300,000 | 176,244 | 58.75% | 300,000 | 43,878 | 14.63% | - | 0.00% | (132,366) | (44.12%) |
| Other | (49,250) | (13,884) | 28.19% | (49,250) | (20,268) | 41.15% | - | 0.00% | (6,384) | 12.96% |
| Capital Outlay | 122,040 | 48,665 | 39.88% | 313,000 | 285,336 | 91.16% | 190,960 | 156.47% | 236,671 | 51.29% |
| TOTAL BY FUNCTION | \$ 3,934,202 | \$ 2,887,832 | 73.40% \$ | 4,574,383 | \$ 2,467,960 | 53.95% | \$640,181 | 16.27% | (\$419,872) | (19.45%) |
| TOTAL EXPENDITURES | \$ 36,021,177 | \$ 25,196,044 | 69.95% \$ | 42,326,125 | \$ 28,974,098 | 68.45% | \$6,304,948 | 17.50% | \$3,778,053 | (1.49%) |
| REVENUE OVER (UNDER) EXP. | | \$9,699,679 | | | \$11,142,273 | | | | 14.87% | |

| | | | MONT | HLY SUMMA | RY | | | | | |
|---|---------------|---------------|----------------|------------|---------------|----------------|-------------|-----------|-------------|-------------|
| | | | | | | | Bu | dget | Actual | |
| | | | | | | | FY23-24 | FY23-24 | FY23-24 | FY23-24 |
| | FY23 | FY23 YTD | % | FY24 | FY24 YTD | % | \$ | % | \$ | % |
| | BUDGET | ACTUAL | REC/EXP | BUDGET | ACTUAL | REC/EXP | VARIANCE | VARIANCE | VARIANCE | VARIANCE |
| | | | | REVENUES | | | | | | |
| Tuition | 9,585,200 | 10,232,627 | 106.75% | 12,404,919 | 12,881,309 | 103.84% | , , | 29.42% | 2,648,682 | (2.91%) |
| Fees | 2,280,000 | 2,443,977 | 107.19% | 2,400,000 | 2,516,789 | 104.87% | | 5.26% | 72,812 | (2.33%) |
| Government Appropriations | 23,995,027 | 21,486,207 | 89.54% | 26,421,206 | 23,844,634 | 90.25% | 2,426,179 | 10.11% | 2,358,427 | 0.70% |
| Interest Income | 20,000 | 341,343 | 1706.72% | 800,000 | 700,989 | 87.62% | 780,000 | 3,900.00% | 359,646 | (1,619.09%) |
| Miscellaneous Income | 140,950 | 391,569 | 277.81% | 300,000 | 172,650 | 57.55% | 159,050 | 112.84% | (218,920) | (220.26%) |
| TOTAL REVENUE | \$ 36,021,177 | \$ 34,895,723 | 96.88% \$ | 42,326,125 | \$ 40,116,371 | 94.78% | \$6,304,948 | 17.50% | \$5,220,648 | (2.10%) |
| EXPENDITURES | | | | | | | | | | |
| SUBCLASS | | | | | | | | | | |
| Salaries/Wages | 19,900,000 | 14,412,664 | 72.43% | 21,855,321 | 15,521,399 | 71.02% | 1,955,321 | 9.83% | 1,108,735 | (1.41%) |
| Fringe Benefits | 6,022,350 | 3,859,618 | 64.09% | 6,346,932 | 4,447,887 | 70.08% | , | 5.39% | 588,268 | 5.99% |
| Contracted Services | 5,028,527 | 3,093,571 | 61.52% | 6,633,513 | 3,836,822 | 57.84% | 1,604,986 | 31.92% | 743,251 | (3.68%) |
| Materials & Supplies | 1,675,614 | 1,082,940 | 64.63% | 1,966,917 | 1,191,676 | 60.59% | 291,303 | 17.38% | 108,736 | (4.04%) |
| Communication | 305,000 | 162,979 | 53.44% | 373,000 | 199,881 | 53.59% | 68,000 | 22.30% | 36,901 | 0.15% |
| Conferences/Meetings | 300,000 | 216,164 | 72.05% | 296,291 | 241,119 | 81.38% | (3,709) | (1.24%) | 24,955 | 9.32% |
| Utilities | 850,000 | 700,739 | 82.44% | 994,221 | 163,251 | 16.42% | 144,221 | 16.97% | (537,489) | (66.02%) |
| Subsidies & Grants | 423,750 | 714,857 | 168.70% | 800,000 | 1,407,486 | 175.94% | 376,250 | 88.79% | 692,628 | 7.24% |
| Fixed Expenses | 550,000 | 443,256 | 80.59% | 622,116 | 547,954 | 88.08% | 72,116 | 13.11% | 104,697 | 7.49% |
| Minor Construction/Deferred Maintenance | 300,000 | 176,244 | 58.75% | 300,000 | 43,878 | 14.63% | - | 0.00% | (132,366) | (44.12%) |
| Other | 465,936 | 203,230 | 43.62% | 672,804 | 214,934 | 31.95% | 206,868 | 44.40% | 11,703 | (11.67%) |
| Transfers | - | - | - | - | - | - | - | - | - | - |
| Capital Outlay-Replacement | 200,000 | 129,780 | 64.89% | 1,465,010 | 1,157,812 | 79.03% | 1,265,010 | 632.51% | 1,028,032 | 14.14% |
| TOTAL BY SUBCLASS | \$ 36,021,177 | \$ 25,196,044 | 69.95% \$ | 42,326,125 | \$ 28,974,098 | 68.45% | \$6,304,948 | 17.50% | \$3,778,053 | (1.49%) |
| REVENUE OVER (UNDER) EXP. | | \$ 9,699,679 | | | \$ 11,142,273 | | | | | |

| For the Period Ended March 31, 2024 | | | | | | | | | | | |
|-------------------------------------|-----------|-----------|----------------|--------------|----------------|---------|----------------|--------------|----------------------------------|----------------------------------|----------------------------------|
| | FY BUD | | FY23 ACTUAL | % REC/EXP | FY24 BUDGET | | FY24 ACTUAL | % REC/EXP | FY23-24 Budget \$ VARIANCE | FY23-24 Actual \$ VARIANCE | FY23-24 % Rec/Exp VARIANCI |
| CAMPUS STORE | | | | | | | | | | | |
| Revenue: | | | | | | | | | | | |
| Textbooks | | 800,000 | 599,203 | 74.90% | 860,000 | | 663,118 | 77.11% | 60,000 | 63,915 | 2.21% |
| Supplies | | 126,000 | 102,463 | 81.32% | 130,000 | | 118,646 | 91.27% | 4,000 | 16,183 | 9.95% |
| Concession Commission | | 1,500 | 970 | 64.67% | 1,500 | | 1,991 | 132.77% | - | 1,022 | 68.10% |
| Other | | 13,000 | 10,635 | 81.81% | 22,300 | | 11,041 | 49.51% | 9,300 | 406 | (32.30% |
| Total Revenue | \$ | 940,500 | \$ 713,272 | 75.84% | \$ 1,013,800 | \$ | 794,797 | 78.40% | \$ 73,300 | \$ 81,526 | 2.56% |
| Expense: | | | | | | | | | | | |
| Salaries and Benefits | | 231,365 | 163,042 | 70.47% | 196,300 | | 134,329 | 68.43% | (35,065) | (28,714 |) (2.04% |
| Contracted Services | | 5,000 | 9,830 | 196.60% | 19,000 | | 11,375 | 59.87% | 14,000 | 1,545 | (136.73% |
| Materials and Supplies | | 1,700 | 652 | 38.36% | 1,000 | | 177 | 17.66% | (700) | (476 |) (20.70% |
| Utilities | | 5,100 | 3,515 | 68.92% | 4,950 | | 721 | 14.57% | (150) | (2,794 |) (54.36% |
| Cost of Goods Sold | | 740,800 | 413,065 | 55.76% | 768,500 | | 814,374 | 105.97% | 27,700 | 401,310 | 50.21% |
| Other | | 8,000 | 5,935 | 74.19% | 7,600 | | 7,851 | 103.31% | (400) | 1,916 | 29.12% |
| Total Expense | \$ | 991,965 | \$ 596,039 | 60.09% | \$ 997,350 | \$ * | 968,827 | 97.14% | \$ 5,385 | \$ 372,788 | 37.05% |
| Income (Loss)-Bookstore | (| \$51,465) | \$117,233 | | \$16,450 | | (\$174,030) | | | | |
| Gross Margin | | | 42% | | | | -2% | | | | |

| | FY23 | FY23 | % | FY24 | FY24 | % | FY23-24 Budget \$ | FY23-24 Actual \$ | FY23-24 % Rec/Exp |
|---|-------------|-------------|------------|-------------|-------------|---------|----------------------|----------------------|----------------------|
| | BUDGET | ACTUAL | REC/EXP | BUDGET | ACTUAL | REC/EXP | VARIANCE | VARIANCE | VARIANCE |
| FOOD SERVICE | | | | | | | | | |
| Revenue: | | | | | | | | | |
| Food and Beverage Sales | 203,000 | 230,529 | 113.56% | 303,500 | 299,293 | 98.61% | 100,500 | 68,764 | (14.95%) |
| Catering | 130,000 | 119,227 | 91.71% | 185,000 | 135,086 | 73.02% | 55,000 | 15,859 | (18.69%) |
| Vending | 11,000 | 5,470 | 49.73% | 11,200 | 8,677 | 77.47% | 200 | 3,207 | 27.74% |
| Miscellaneous | - | 65 | - | - | 42 | - | - | (23) | 0.00% |
| Total Revenue | \$344,000 | \$355,291 | 103.28% | \$499,700 | \$443,098 | 88.67% | \$155,700 | \$87,807 | (14.61%) |
| Expense: | | | | | | | | | |
| Salaries and Benefits | 275,000 | 255,686 | 92.98% | 345,000 | 296,551 | 85.96% | 70,000 | 40,865 | (7.02%) |
| Contracted Services | 11,000 | 12,368 | 112.43% | 17,100 | 3,912 | 22.88% | 6,100 | (8,456) |) (89.56%) |
| Materials and Supplies | 8,500 | 6,364 | 74.87% | 7,500 | 7,181 | 95.74% | (1,000) | 817 | 20.87% |
| Utilities | 32,000 | 14,440 | 45.13% | 20,800 | 2,962 | 14.24% | (11,200) | (11,478) | (30.88%) |
| Cost of Goods Sold | 205,000 | 255,240 | 124.51% | 327,600 | 307,310 | 93.81% | 122,600 | 52,069 | (30.70%) |
| Other | 12,500 | 14,274 | 114.19% | 22,100 | 25,018 | 113.21% | 9,600 | 10,745 | (0.98%) |
| Total Expense | \$544,000 | \$558,372 | 102.64% | \$740,100 | \$642,934 | 86.87% | | \$84,562 | (15.77%) |
| Income (Loss)-Food Service | (\$200,000) | (\$203,081) | | (\$240,400) | (\$199,836) | | | | |
| Gross Margin | | 28% | | | 31% | | | | |
| TECHNICAL INNOVATION CENTER | | | | | | | | | |
| Revenue: | | | | | | | | | |
| Rental and Service | 120,000 | 144,767 | 120.64% | 130,000 | 116,270 | 89.44% | 10,000 | (28,496) |) (31.20%) |
| Wet Lab Rental | - | 23,330 | - | - | 37,305 | - | - | 13,975 | 0.00% |
| Total Revenue | 5 120,000 | \$ 168,097 | 140.08% \$ | 130,000 | \$ 153,575 | 118.13% | \$10,000 | (\$14,521) |) (21.95%) |
| Expense: | | | | | | | | | |
| Salaries and Benefits | 140,000 | 104,621 | 74.73% | 165,000 | 128,134 | 77.66% | 25,000 | 23,513 | 2.93% |
| Contracted Services | 21,000 | 18,833 | 89.68% | 27,600 | 29,683 | 107.55% | 6,600 | 10,850 | 17.87% |
| Materials and Supplies | 21,000 | 4,874 | 23.21% | 5,500 | 9,873 | 179.51% | (15,500) | 4,999 | 156.30% |
| Communication | 1,350 | - | - | 1,350 | - | - | - | - | 0.00% |
| Utilities | 62,000 | 44,393 | 71.60% | 61,500 | 9,105 | 14.80% | (500) | (35,288) |) (56.80%) |
| Other | - | 12,527 | - | 4,000 | 9,892 | 247.30% | 4,000 | (2,635) | 247.30% |
| Total Expense S | \$ 245,350 | \$ 185,247 | 75.50% \$ | 264,950 | \$ 186,687 | 70.46% | \$19,600 | \$1,440 | (5.04%) |
| Income (Loss)-Technical Innovation Center | (\$125,350) | (\$17,151) | | (\$134,950) | (\$33,112) | | | | |
| Net Profit Margin | | -10% | | | -22% | | | | |
| Income (Loss) of Auxiliary Services | (\$376,815) | (\$102,998) | | (\$358,900) | (\$406,977) | | | | |

* Loss is because of timing of Inclusive Access revenue and expenses. Eventually, it will add revenue of ca. \$150,000.